



Department of Internal Audit, Assurance and Compliance Services  
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November 1, 2020

State of Texas Oversight Agencies

Governor's Office

State Auditor's Office

Legislative Budget Board

The Texas Internal Auditing Act, Texas Government Code Sec. 2102 requires that the state agencies' Internal Auditor provide Annual Internal Audit Report each fiscal year. The information to follow addresses the requirements of the Annual Report as established by the State Auditor's Office.

Please do not hesitate to reach out should you have any questions regarding the contents of the Annual Report.

Very truly yours,

*Charla Parker-Thompson*

Charla Parker-Thompson  
Chief Audit Executive

/cpt  
Attachments



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- I. Compliance with Texas Government Code, Section 2102.015: Posting of the Internal Audit Plan, the Annual Internal Audit Report, and other Audit Information on the website.

To comply with the Texas Government Code as indicated, Texas Southern University posts specified information on its website.



## II. Internal Audit Plan for Fiscal Year 2021

In FY2020, the Office of Internal Audit and Fraud committed 9,950 hours to completing reviews / audits and special projects for Texas Southern University. During the Q1 FY2020, a suspicion of the commission of fraud, waste and/or abuse was referred to the Investigative subunit by an academic unit of the University. Additionally, by Q2, noteworthy deficiencies were identified relevant to the Admissions and Enrollment key business process areas; thus the entire Office of Internal Audit & Assurance were utilized to commit to detailed fact-finding and investigation activities augmented by third-party advisors. By March 2020, the campus was impacted by the novel coronavirus (COVID-19), and the University closed during the month. The fiscal year thus entailed the completion of 6,000 hours for areas/projects detailed in the audit plan, and 3,950 hours were expended on investigative matters. Specific areas comprising the FY2020 audit plan that were not completed by FY2020 year-end have been rolled over to the FY2021 audit plan; rollover items are anticipated for review and completion during Q1 and Q2 of FY2021 (upon full resumption of University re-opening due to the coronavirus).

The Enterprise Risk Management (“ERM”) Initiative (inclusive of Regulatory Compliance measures) is an element disclosed within the FY2021 Audit Plan as well. The ERM Initiative at Texas Southern University is twofold. First, it is to strengthen the University’s management of risk through the proactive process of identifying, assessing, evaluating, mitigating and monitoring risk in all University operations and activities. Second, it is to ensure the University’s compliance with applicable laws, regulations and policies through the proactive process of identifying, describing and assigning responsibility for compliance for the institutions 101 business and academic units or auditable entities. The completion of the General Business Risk Assessment and Fraud Risk Assessment Questionnaires provide key elements of data pertinent to ERM. Additionally, the ‘Probability & Impact’ and the ‘Internal Controls Maturity’ assessments provide information paramount to the compilation of the University’s Risk Register, which is the BOR and President’s management tool that provides insight to the University’s system of internal controls and the management of University risks. TSU will completely implement ERM enterprise-wide in fiscal 2021 with the support third-party service providers; and the internal units engaged in the facilitation of this process will include: Internal Audit & Assurance, Risk Management Services, and Compliance Services.



## FY2020 INTERNAL AUDIT PLAN RESULTS



**TEXAS SOUTHERN UNIVERSITY**  
**Internal Audit Plan for Fiscal Year 2020**

| <b>AUDIT UNITS</b>                    | <b>TIME COMMITMENT</b> | <b>ACTUAL TIME COMMITTED</b> | <b>STATUS</b>    |
|---------------------------------------|------------------------|------------------------------|------------------|
| <b>SCHEDULED AUDITS</b>               |                        |                              |                  |
| Admissions§                           | 600                    | 600                          | Complete         |
| Public Funds Investment Act*          | 300                    | 300                          | Complete         |
| Development§                          | 600                    | 300                          | Complete         |
| Enrollment§                           | 600                    | 600                          | Complete         |
| Facilities/Campus Space Planning*     | 500                    |                              | Deferred to 2021 |
| Benefits Proportionality Audit*       | 250                    | 250                          | Complete         |
| Texas Legislative Internship Program* | 150                    |                              | In Progress      |

\*Required    \*\*Requested    §Special



| AUDIT UNITS   | TIME COMMITMENT | ACTUAL TIME COMMITTED | STATUS           |
|---|-----------------|-----------------------|------------------|
| <b>OFFICE OF INFORMATION TECHNOLOGY REVIEWS (OIT)</b> |                 |                       |                  |
| IT Governance   | 250             | --                    | Deferred to 2021 |
| Continuity of Operations Planning                     | 300             | --                    | Deferred to 2021 |
| Regulatory Compliance Assessments (Selective)         | 300             | 300                   | Complete         |
| <b>COLLEGE/DEPARTMENT REVIEWS</b>                     |                 |                       |                  |
| Thurgood Marshall School of Law                       | 325             | 650                   | Complete         |
| College of Education                                  | 325             | --                    | Deferred to 2021 |
| <b>SPECIAL PROJECTS</b>                               |                 |                       |                  |
| Enterprise Risk Management Initiative*                | 500             | 285                   | In Progress      |
| Annual Audit Report (Includes FY2021 Audit Plan)      | 250             | 250                   | Complete         |
| Fraud Investigations/Training                         | 1,500           | 1,565                 | Complete         |



|                     |     |    |    |
|---------------------|-----|----|----|
| Disability Services | 500 | -- | -- |
|---------------------|-----|----|----|

| AUDIT UNITS   | TIME COMMITMENT | ACTUAL TIME COMMITTED | STATUS   |
|---|-----------------|-----------------------|----------|
| <u>External Audit Assistance</u>                      |                 |                       |          |
| State Auditor's Office/<br>Oversight Agencies         | 400             | 400                   | Complete |
| Other External Auditors<br>(*BKD; J. Walker &<br>Co.) | 350             | 350                   | Complete |

| MANAGEMENT SUPPORT & CONTINUOUS MONITORING               |     |     |             |
|--|-----|-----|-------------|
| Selective Research<br>Centers/Grants/Contracts           | 300 | --  | In Progress |
| Fiscal Responsibility<br>(Selective)                     | 300 | 150 | In Progress |
| Regulatory Areas<br>(i.e. Campus Programs<br>for Minors) | 150 | --  | N/A         |
| AUDIT FOLLOW-UP  |     |     |             |
| External Audits/Reviews<br>Follow-Up                     | 300 | --  | In Progress |
| Internal Audits/Reviews<br>Follow-Up                     | 300 | --  | In Progress |



**Texas Southern University**  
**Office of Internal Audit & Assurance**  
**Summary of Staff Hours by Activity**

**FISCAL YEAR 2020**

| <u>ACTIVITY</u>                | <u>BUDGETED<br/>HOURS</u> | <u>ACTUAL<br/>HOURS</u> |
|--------------------------------|---------------------------|-------------------------|
| Scheduled Audits               | 3,000                     | 2,050                   |
| Information Technology         | 850                       | 300                     |
| Departmental Reviews           | 650                       | 650                     |
| Special Projects               | 3,500                     | 2,850                   |
| Management Support/ Monitoring | 800                       | 150                     |
| *Special                       |                           | 3,950                   |
| <u>Follow-Ups</u>              | 600                       | --                      |
|                                | <b>9,400</b>              | <b>9,950</b>            |

Fiscal Year-Ended August 31, 2020.



### III. Consulting Services and Non-audit Services Completed



| Project Name  | Project Objective/ Audit Objective   | Observations / Findings / Recommendations  | Fiscal Impact  |
|---|--|--|----------------|
| Renew 2022 BANNER (ERP) 9 Upgrade. [Service on IT Governance Committee<br>Committee/liaison role] | To facilitate the BANNER 9 upgrade to ensure that internal controls were evident as it relates to: requirements gathering, application development, change management, end - user testing, security roles design, cutover and go-live. | Appropriate user groups were established for the functional areas covered by key modules of the BANNER software. Ellucian served led the integration process and go-live; IT Governance Committee engaged. | Approx. \$1.2m |
| ERM Initiative  | ERM function established within a centralized Compliance division. Audit to prepare risk-based components utilized in the Annual Internal Audit Planning process as the baseline for the initiation of a full ERM implementation.      | Full ERM implementation to be presented to the BOR through the ERM function within the new Division of Compliance.   |                |
|   |  |  |                |



#### IV. External Quality Assurance Review

Due (in part ) to the pandemic, Texas Southern University is scheduled to receive its Quality Assurance Review within the next 12-24 month period.



## FY2021 INTERNAL AUDIT PLAN



**TEXAS SOUTHERN UNIVERSITY**  
**Internal Audit Plan for Fiscal Year 2021**

| AUDIT UNITS                                      | AUDIT TYPE                 | REQUIRED / ROLLOVER<br>/ RISK ASSESSMENT | TIME<br>COMMITMENT<br>(Estimated) |
|--|----------------------------|--|-----------------------------------|
| <b>SCHEDULED AUDITS</b>                          |                            |  |                                   |
| Post Construction<br>Audit (Selective Projects)  | Compliance/<br>Operational | FY21 Risk Assessment                     | 600                               |
| External Affairs (Academic<br>Units/ University) | Compliance/<br>Operational | FY21 Risk Assessment                     | 600                               |
| Procurement Process**<br>(Selective Projects)    | Operational                | FY21 Risk Assessment                     | 600                               |
| Facilities<br>(Projects/Space Utilization)       | Financial/Compliance       | Required                                 | 600                               |
| Drug Free Schools and<br>Communities Act         | Compliance                 | Regulatory (required)                    | 350                               |
| Texas Legislative<br>Internship Program          | Compliance                 | Required                                 | 250                               |
|  |                            |  |                                   |



| AUDIT UNITS  | AUDIT TYPE                               | REQUIRED / ROLLOVER / RISK ASSESSMENT | TIME COMMITMENT |
|--|--|---------------------------------------|-----------------|
| <b>OFFICE OF INFORMATION TECHNOLOGY REVIEWS (OIT)</b>        |  |                                       |                 |
| Continuity of Operations                                     | Compliance                               | FY2021 Risk Assessment                | 350             |
| Security Assessment  | Infrastructure and Application           | FY2021 Risk Assessment                | 250             |
| Regulatory Compliance Assessments (Selective)                | Compliance                               | Regulatory (required)                 | 250             |
| <b>COLLEGE/DEPARTMENT REVIEWS</b>                            |  |                                       |                 |
| College of Education   | Compliance/Operational                   | BOR Requested                         | 375             |
| Jesse H. Jones School of Business                            | Compliance/Operational                   | BOR Requested                         | 375             |
| <b>SPECIAL PROJECTS</b>                                      |  |                                       |                 |
| Enterprise Risk Management (ERM)                             | Special Initiative                       | BOR                                   | 1,500           |
| Annual Internal Audit Report<br>(Includes FY2021 Audit Plan) | Administration                           | Required                              | 150             |
| Fraud Investigations/Training                                | Investigations/ Fraud Prevention Program | Required                              | 1,500           |
| <u>External Audit Assistance</u>                             |  |                                       |                 |
| State Auditor's Office; THECB                                | Support                                  | N/A                                   | 300             |



|   |         |     |     |
|---|---------|-----|-----|
| Other External Auditors<br>(i.e., BKD; J. Walker Co.) | Support | N/A | 300 |
|---|---------|-----|-----|



| <b>MANAGEMENT SUPPORT &amp; CONTINUOUS MONITORING</b>     |                                 |                        |                        |
|---|---------------------------------|------------------------|------------------------|
| <b>AREA</b>   | <b>PROJECT TYPE</b>             | <b>REQUESTOR</b>       | <b>TIME COMMITMENT</b> |
| Selective Research Centers or Direct Grants and Contracts | Monitoring                      | FY2021 Risk Assessment | 400                    |
| Fiscal Responsibility (Selective)                         | Compliance Monitoring           | Management Requested   | 250                    |
| Regulatory Areas  | Value Added Services/Monitoring | Management Requested   | 150                    |
|   |                                 |                        |                        |
| <b>AUDIT FOLLOW-UP</b>                                    |                                 |                        |                        |
| External Audits/Reviews Follow-up*                        | Support                         | Required               | 300                    |
| Internal Audit/Reviews Follow-up                          | Support                         | FY2021 Planning        | 300                    |
| <b>TOTAL FY2021 AUDIT TIME COMMITMENT - 9,750 HOURS</b>   |                                 |                        |                        |
| <b>TOTAL AVAILABLE AUDIT HOURS - 9,400 HOURS</b>          |                                 |                        |                        |

**\*Includes the follow-up on items from FY2020 external audits/reviews and the SAO Single Statewide Audit.**

**Specialized Items Anticipated for FY2021:**

TMSL Follow-Up  
Admissions/Enrollment Follow-Up



**Texas Southern University  
Office of Internal Audit & Fraud  
Summary of Staff Hours by Activity**

**FISCAL YEAR 2021**

| <u>ACTIVITY</u>                | <u>BUDGETED<br/>HOURS</u> |
|--------------------------------|---------------------------|
| Scheduled Audits               | 3,000                     |
| Information Technology         | 850                       |
| Departmental Reviews           | 750                       |
| Special Projects               | 3,750                     |
| Management Support/ Monitoring | 800                       |
| <u>Follow-up Reviews</u>       | 600                       |
|                                | <hr/> <b>9,750</b>        |

Please refer to the FY2021 Annual Internal Audit Plan approved by the TSU Board of Regents attached.



VI. Internal Audit Services Procured in FY2020

| Procured External Audit Services in FY2020        |  |
|---|--|
| Audit Area  | Services Provided  |
| KTSU FM Radio                                     | Annual Financial Audit for the Corporation for Public Broadcasting |
| Athletics   | Annual Agreed-Upon Procedures                                      |
| Cancer Prevention and Research Institute of Texas | Agreed-Upon Procedures   |
| Earl Carl Institute for Social Policy             | Annual Financial Audit   |



## VII . Reporting Suspected Fraud Waste and Abuse

Pursuant to the requirements of Texas Government Code, Section 321.022, the Office of Internal Audit- Texas Southern University- reports to the State Auditor's Office any action brought to its attention in which it had "reasonable cause to believe that money received from the state by the department or entity may have been lost, misappropriated, or misused, or that other fraudulent or unlawful conduct has occurred". This information was submitted via the State Auditor's Office website quarterly (if any matters were brought to our attention).

In compliance with Article IX, Section 17.05 and Article XII, Section 5 (c), the General Appropriations Act (81<sup>st</sup> Legislature), Texas Southern University has posted on its website (through the Office of Internal Audit & Assurance as well as the Office of Institutional Compliance intranet sections), how to report suspected fraud, waste and abuse through the University's Ethics and Compliance Hotline and/or to the State Auditor's Office ("SAO") Fraud Hotline. Included on this webpage are TSU's and the SAO's fraud hotline numbers and a link to the SAO website for the purpose of requirements review and/or to report fraud, waste or abuse.

The Investigations component of the Office of Internal Audit conducts general and/or specialized direct sessions on Fraud Awareness, Detection and Prevention. Additionally, Fraud Awareness, Detection and Prevention Training is required as a part of the University's prescribed mandatory trainings for employees through the University's Online Employee Training Center, which also includes other mandatory training areas including (but not limited to): Ethics and Code of Conduct, Sexual Harassment, Title IX Compliance, and Diversity Training. During the fiscal year, employees were trained in Fraud Awareness, Detection and Prevention.